

APPENDIX 1:

Facility capacity assessment methodology

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Facility type	Sources of information / standard modelling	Issues	Proposed methodology for capacity assessment
Sports halls 3+ badminton court size	<ul style="list-style-type: none"> Individual facility throughput information provided by facility operator FPM throughput estimate from Sport England Active Places Power Site visits Web survey returns NGB facility strategies and local priorities Club consultation results Club membership numbers and trends 	<ul style="list-style-type: none"> Information from operators rarely compatible with Sport England FPM parameters so not comparable. Information not available from commercial operators. Booking (number of hours) may be available for schools, but no estimate of the number of users. 	<ul style="list-style-type: none"> Where compatible throughput information is available, compare FPM figures with actual. Where throughput information not available: <ul style="list-style-type: none"> identify number of hours actually used in peak period. identify hours officially “open” to community use. calculate used capacity as % of hours open. take into account nature of site/management: e.g. leisure centre, commercial site, school own management. Take into account whether there is pay and play access or is club bookings only. Comparison of both overall capacity and ability to meet club and NGB requirements for both training and events. Assumptions: <ul style="list-style-type: none"> usage pattern follows Sport England FPM model commercial facilities are viable and therefore deemed to be “busy” at peak time, even if the actual usage is below the 80% used capacity denoted by Sport England as “busy”.

Facility type	Sources of information / standard modelling	Issues	Proposed methodology for capacity assessment
Swimming pools	<ul style="list-style-type: none"> • Individual facility throughput information provided by facility operator • FPM throughput estimate from Sport England • Active Places Power • Site visits • Web survey returns • NGB facility strategies and local priorities • Club consultation results • Club membership numbers and trends 	<ul style="list-style-type: none"> • Information from operators rarely compatible with Sport England FPM parameters so not comparable. • Information not available from commercial operators. • Booking (number of hours) may be available for schools, but no estimate of the number of users. • Hotel pools and spa pools are not generally open for pay and play. • Most school and college facilities have restrictive club-only booking policies • The FPM criteria is: <ul style="list-style-type: none"> ○ Include all operational indoor pools available for community use, e.g. pay and play, membership, sports club/community association. ○ Exclude all pools not available for community use i.e. private. ○ Exclude all outdoor pools i.e. lidos. ○ Exclude all pools where the main pool is less than 20 m or is less than 160 sq m. 	<ul style="list-style-type: none"> • Where compatible throughput information is available, compare FPM figures with actual. • Include only those pools which meet the FPM criteria except in cases where it is known that specific facilities play a key role in community swimming . • Where throughput information not available, for individual facilities: <ul style="list-style-type: none"> ○ identify number of hours actually used in peak period. ○ identify hours officially “open” to community use. ○ calculate used capacity as % of hours open. ○ take into account nature of site/management: e.g. leisure centre, commercial site, school own management • Comparison of both overall capacity and ability to meet club and NGB requirements for both training and events. • Assumptions: <ul style="list-style-type: none"> ○ usage pattern follows Sport England FPM model ○ commercial facilities are viable and therefore deemed to be used at 70% capacity at peak time even if the actual usage is lower than this.

			<ul style="list-style-type: none"> ○ spa pools and hotel pools excluded where these do not meet FPM criteria
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Facility type	Sources of information / standard modelling	Issues	Proposed methodology for capacity assessment
Fitness facilities including fitness stations and studio spaces	<ul style="list-style-type: none"> • Active Places Power • Web base research • Phone meeting • Site visit 	<ul style="list-style-type: none"> • At best, information available is based on the number of stations / studio rooms. Number and mix of gym equipment varies over time • Generally, no throughput information available or membership numbers provided • Quality of facilities vary widely e.g.: school/college facilities, commercial low cost gyms, commercial high cost gyms, leisure centres with GP referral schemes. • Commercial gyms are highly market sensitive, so will close or open as the local demand dictates • The leisure centre gyms at peak time are in direct competition with the similar facilities in the commercial sector, so can be considered on the same basis. 	<ul style="list-style-type: none"> • Assume all gyms are used at peak time to a level which is at capacity, including weighting for comfort factor. • Assume all gyms are financially-self sustaining. • Therefore increase number of stations and studios in direct response to changes in demand.

Facility type	Sources of information / standard modelling	Issues	Proposed methodology for capacity assessment
Athletics tracks	<ul style="list-style-type: none"> • Active Places Power (location and size) • Site visit • NGB facility strategies and priorities • Club consultation results • Club membership numbers and trends • Events schedule • Certification grade of track 	<ul style="list-style-type: none"> • Limited number of facilities • Usually club managed 	<ul style="list-style-type: none"> • NGB advice on number and quality of tracks required in area. • Club membership and trends, and event needs. • Comparison of supply with demand.
Indoor bowls centres	<ul style="list-style-type: none"> • Active Places Power (location and size) • Site visit • NGB facility strategies and priorities • Club consultation results • Club membership numbers and trends • Consultation with site manager 	<ul style="list-style-type: none"> • Limited number of facilities • Varied facility size • Often club managed 	<ul style="list-style-type: none"> • NGB/County bowls association advice on need for indoor bowls in area. • Club membership numbers and trends, and event needs. • Comparison of supply with demand.

Facility type	Sources of information / standard modelling	Issues	Proposed methodology for capacity assessment
Indoor tennis	<ul style="list-style-type: none"> • Active Places Power (location and size) • NGB facility strategies and priorities, including need for indoor tennis in area • Club consultation results • Club membership numbers and trends • Site visit • Consultation with site manager • Booking information in relation to individual sites (where available) showing use at peak time. 	<ul style="list-style-type: none"> • Limited number of facilities • Variable facility size and type • Variety of management 	<ul style="list-style-type: none"> • LTA advise that: <ul style="list-style-type: none"> ○ 80% usage of indoor court time at the peak period is what could be considered “full”. ○ An outdoor club with 200 members would be sufficiently large to consider the development of indoor courts. <p>Assessment</p> <ul style="list-style-type: none"> • Review stated club/NGBs demand/needs/aspirations against availability and quality of existing facilities • Compare current and estimated future demand against facility supply (based on LTA usage advice) • Assumption: <ul style="list-style-type: none"> ○ Commercial facilities running at capacity, inclusive of “comfort factor”

Squash	<ul style="list-style-type: none"> • Active Places Power (location and size) • Site visit • NGB facility strategies and priorities • Club consultation results • Club membership numbers and trends • Consultation with site manager • Booking information in relation to individual sites (where available) showing use at peak time. 	<ul style="list-style-type: none"> • Limited number of facilities • Variable facility size and type • Variety of management 	<ul style="list-style-type: none"> • Compare current and estimated future demand against facility supply • Review stated club/NGBs demand/needs/aspirations against availability and quality of existing facilities • Assumption: <ul style="list-style-type: none"> ○ Commercial facilities running at capacity, inclusive of “comfort factor”
Specialist facilities; e.g. gymnastics centres	<ul style="list-style-type: none"> • Site visit • NGB facility strategies and local priorities • Club consultation results • Club membership numbers and trends • Consultation with site manager • Booking information (if available) in relation to individual sites showing use at peak time. 	<ul style="list-style-type: none"> • Limited number of facilities • Variable facility size and type • Variety of management 	<ul style="list-style-type: none"> • Review stated club/NGBs demand/needs/aspirations against availability and quality of existing facilities

Facility type	Sources of information / standard modelling	Issues	Proposed methodology for capacity assessment
Outdoor tennis	<ul style="list-style-type: none"> • Site visit • NGB comments and participation information • LTA club membership numbers • LTA club utilisation report (selected clubs only) • Club consultation • Consultation with site manager/parishes • Booking information (if available) in relation to individual sites showing use at peak time. 	<ul style="list-style-type: none"> • Variable facility size and type from multi-court with floodlights to single court with no lights • Variable surface: macadam, grass, clay, artificial grass • Variety of management • Some sites has key holder use or open access • Lack of usage information for many facilities 	<ul style="list-style-type: none"> • Peak use of outdoor courts is evenings and weekends, but primarily in summer, May-August. • LTA advise that a club site maximum capacity for courts, based on average club programming is: <ul style="list-style-type: none"> ○ Floodlit courts; 60 members per court ○ Non-floodlit courts; 40 members per court • Assessment: <ul style="list-style-type: none"> ○ Consider dedicated tennis courts only (not those also marked out for other sports, which will be treated as multi-use games area). ○ For club sites where membership information is available, calculate number of members per court. Compare to LTA capacity figure per court (both floodlit and not) ○ Where a club has done an LTA utilisation assessment use this result ○ For parks sites review booking information and assess capacity used at peak time. ○ For other outdoor tennis sites with open access or similar, assume maximum use at 20% of peak time of May-August.

Facility type	Sources of information / standard modelling	Issues	Proposed methodology for capacity assessment
Multi use games areas (MUGAs) on managed/closed sites e.g. schools	<ul style="list-style-type: none"> • Site visit • NGB comments and participation information for relevant sports (primarily netball and football) • Club consultation • Consultation with site manager/parishes • Club membership numbers and trends • Booking information (if available) in relation to individual sites showing use at peak time. 	<ul style="list-style-type: none"> • Variable facility size and type from multi-court with floodlights to single court with no lights • Variety of management but primarily education • Some sites has key holder use or open access • Lack of usage information for most facilities 	<p>Criteria:</p> <ul style="list-style-type: none"> • Exclude sites without floodlights • Exclude sites with no or very limited community use <p>Assessment:</p> <ul style="list-style-type: none"> • Review stated club/NGBs demand/needs/aspirations against availability and quality of existing facilities. • Identify those sites with spare capacity and those without.
Outdoor bowls	<ul style="list-style-type: none"> • Site visit • NGB facility strategies and local priorities • NGB estimate of maximum individual rink/green capacity • Club consultation results • Club membership numbers and trends • Consultation with site manager if not club • Booking information (if available/appropriate) in relation to individual sites 	<ul style="list-style-type: none"> • Limited number of facilities • Slightly variable facility size and type but competitive sites all good quality and 6 rink size • Variety of management but mostly club controlled 	<ul style="list-style-type: none"> • For club sites where membership information is available, calculate number of members per rink/green. Compare to County Bowls estimate of maximum use per rink/green. • Identify those sites with spare capacity and those without. • Calculate future demand for bowls based on population aged 60+ of sub area. • Compare forecast numbers to calculated spare capacity.

Peak period

	Weekday	Saturday	Sunday	Total number of hours
From FPM				
Halls	17.00 – 22.00	09.30 – 17.00	09.00 – 14.30 17.00 – 19.30	40.5
Pools	12.00 - 13.30 16.00 – 22.00	09.00 – 16.00	09.00 – 16.30	52
AGPs large	17.00 – 21.00 Mon-Thurs 17.00 – 19.00 Fri	09.00 – 17.00	09.00 – 17.00	34
Other				
Fitness facilities	16.00 – 22.00			30
Indoor bowls	No specific peak			
Indoor tennis	17.00 – 22.00	09.00 – 22.00	09.00 – 22.00	51
Squash	18.00 – 21.00	09.00 – 14.00	09.00 – 14.00	25
Multi-use games area (closed sites)	17.30 – 21.00	09.00 – 14.00	n/a	23.5
Outdoor tennis club sites Macadam and artificial grass courts Floodlit	16.00 – 21.00 (April-September only)	09.00 – 14.00 (April-September only)	09.00 – 14.00 (April-September only)	35 (April-September only)
Outdoor tennis open/pay and play sites All surface types Not floodlit	16.00 – 21.00 (May-August only)	10.00 – 17.00 (May-August only)	10.00 – 14.00 (May-August only)	36 (May-August only)
Outdoor bowls	No specific peak			

Source for facilities not addressed by FPM:

- Web research on Northamptonshire plus other sites in England of commercial facilities and leisure centres peak/off peak times, shown by different hire charges and time limits for off-peak use of facilities.
- NGB views: tennis, bowls
- Indoor tennis: definition of peak time from White Horse Leisure and Tennis Centre, Abingdon, Oxfordshire

APPENDIX 2:
Leisure Facility Strategy Committee Paper June 2016

EAST HERTS COUNCIL

COMMUNITY SCRUTINY COMMITTEE – 28 JUNE 2016

REPORT BY: LEISURE TASK AND FINISH GROUP

LEISURE FACILITIES STRATEGY

WARD(S) AFFECTED: All

Purpose/Summary of Report

- *To outline the issues and options in respect of the management, and sustainability of three joint use leisure facilities and two wholly owned sites operated by East Herts Council.*
- *The report highlights significant risks in terms of capital and revenue funding for the joint use sites.*

RECOMMENDATION(S) FOR COMMUNITY SCRUTINY COMMITTEE

That:

(A)	the proposed direction of travel outlined in paragraphs 2.70 to 2.72 and the programme of work outlined in paragraphs 2.73 – 2.76 be endorsed;
(B)	the Executive be advised that the proposed direction of travel outlined in paragraph 2.70 to 2.72 and the programme of work outlined in paragraphs 2.73 – 2.76 be approved;
(C)	subject to recommendation B, a progress report be submitted to the Community Scrutiny Committee on 22 November 2016; and
(D)	the work of the Task and Finish Group be extended to consider progress in developing the work streams over the next 6 month months as outlined in paragraph 3.2.

1.0 Background

- 1.1** The purpose of this report is to identify the strategic framework for the future provision of leisure facilities and services provided by

East Herts Council. It takes account of the Council's priorities and the terms of reference provided by the Community Scrutiny Committee.

- 1.2 The Environmental and Leisure Services Plan for 2015/16 contains an action requested by the Executive to 'Develop a Strategy for the Council's Leisure Services'. This is needed in order to:
- a) address the public health issues identified in the Health and Wellbeing Strategy through leisure and recreation;
 - b) develop a direction of travel and longer term strategic plan for the management and operation of indoor and outdoor recreation facilities;
 - c) improve the long term financial sustainability of the service in the context of increasing financial pressures on local government; and
 - d) optimise the opportunities to work with local communities and partners involved in sport, recreation and health.
- 1.3 At its meeting in November 2015, the Community Scrutiny Committee resolved that a Task and Finish Group (T&FG) be established to provide advice to Officers on the development of a leisure strategy aimed at determining the future of leisure facility provision and services over the next 10 years.
- 1.4 **Essential Reference Paper B** is a copy of the report presented in November 2015. This provides much of the essential background information and should be re-read conjunction with this paper.

2.0 Report

- 2.1 The report limits its scope to the provision of services provided by East Herts Council. This is deliberate because the issues concerning these facilities are pressing. However, the Task & Finish Group is aware that physical activity and sport is provided through an array of organisations. Work is currently taking place to develop a wider Open Space and Sports Facility Assessment and the outcomes of this study will inform any final decisions in respect of facility development proposals.
- 2.2 Physical activity is of vital importance to all sections of our communities. Regular physical activity leads to improved physical and mental health. It can reduce the risk of major illnesses, such

as heart disease, stroke, type 2 diabetes and cancer by up to 50% and lower the risk of early death by up to 30%.

- 2.3 People participate in sport and physical activity for a number of reasons. Competitive sport is important for some people with the health benefits being a contributory factor. Many older people get involved in sport primarily for the social value and sense of community. Most parents are keen that their children swim well for safety reasons. Increasingly people take exercises to stay fit and healthy while others aim to reduce stress.
- 2.4 Providing good quality facilities is important. Many people have to motivate themselves to take part in physical activity and there are a range of barriers such as work, family commitments and confidence.
- 2.5 Maintaining public swimming across 5 facilities has been a significant achievement for East Herts Council. Very few authorities of similar size have achieved this. Their continued operation will in many respects be a greater challenge. This report highlights a number of significant risks which will compromise their future operation if nothing is done to address them. This is not a simple matter. There are significant complexities and buy-in will be needed from some key partners. The Task and Finish Group is firm in its view that these risks should be confronted with the objective of maintaining continued operation.
- 2.6 If the issues outlined in the report are not confronted then it is possible that some facilities will face eventual closure. However, if the council faces the challenges the probability of this outcome will be significantly reduced.
- 2.7 The report highlights significant opportunities to develop facilities at the Council's wholly owned sites at Grange Paddocks and Hartham. This work is important in order to reflect current leisure demand, demographic and societal changes. These opportunities need to be developed in tandem with work at the joint use sites to ensure a cohesive approach in terms of supply and demand.
- 2.8 The aim of the leisure strategy is to create a strategic framework and direction of travel so that leisure facility provision is sustainable, meets the needs of local communities and removes barriers to participation. The Strategy will have implications in terms of:

- a) Direction of travel in respect of infrastructure
- b) Leisure Management delivery options
- c) The relationships with schools and Hertfordshire County Council.
- d) The specification of Council's leisure management contract with particular regard to the Council's Health and Wellbeing objectives.

2.9 The Vision

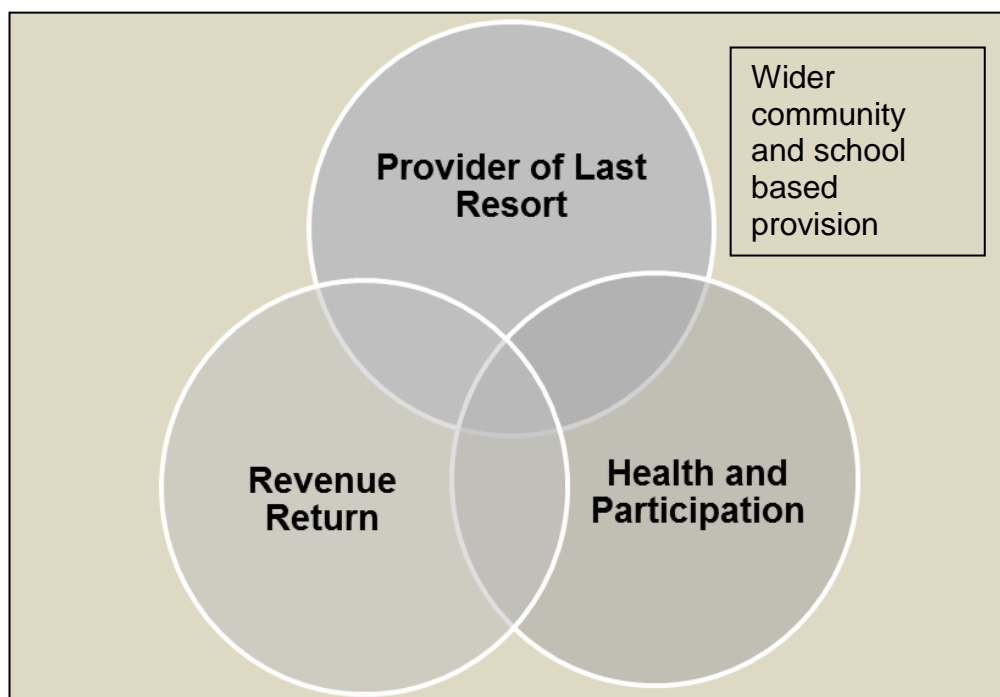
The vision for leisure facilities across East Herts is one of enabling everyone to have the opportunity to participate. The Council has a pivotal role in providing pay and play opportunities which cannot be provided through other sectors. In this context the suggested vision is as follows:

2.10 *The Council will provide attractive facilities available to the whole community which complements the wider provision of recreation opportunities in the community and voluntary sector. In addition, it will ensure that leisure facilities contribute fully to the health and wellbeing objectives of the Council.*

2.11 The aims of the Strategy are as follows:

- a) To achieve closer integration with the objectives and processes of the health sector through a range of commissioning links. This will include for example electronic patient referral and delivery of specific programs where there is an identified health need such as weight reduction and mental health.
- b) To achieve closer integration with the voluntary sector, town and parish councils. The aim would be to close the gap between contract delivery and the work being carried out by the voluntary and community sector.
- c) To provide outreach programs linking indoor leisure facilities to outdoor and community based activity, recognising the rural character of the district.
- d) To align leisure services delivery to the demographic trends and population growth recognising that the council imports and exports leisure demand to adjoining authorities.
- e) To reduce barriers to participation and improve customer satisfaction.

- 2.12 The Task and Finish Group (T&FG) has been be mindful of the significant range of facilities provided by the community, voluntary and school sector. The strategy aims to complement rather than compete with this provision. In this context the T&FG considered why the Council provides leisure facilities particularly as local authorities are under increasing financial pressure. The diagram below outlines the principal rationale for facility provision.



Provider of Last Resort

- 2.13 The Council provides swimming pools because it is considered to be a priority for people of all ages to be able to swim on a 'pay and play' basis. If the Council did not support the provision of public pools there are no other organisations able to fill the gap. The private sector provides swimming pools but it is not commercially viable to do this on a 'pay and play' basis.
- 2.14 The Council supports the operation of 5 swimming pools built in the 1970's and this represents approximately 50% of total footfall into the leisure facilities provided by the council. However it is increasingly difficult to maintain their quality in the context of:
- a) Increasing financial pressure on EHC's revenue budget
 - b) Consumer choice allied to car ownership which enables people to drive to more attractive facilities.
 - c) Significant capital investment requirements
 - d) Limitations in respect of school funding
 - e) Growth in demand for Gyms and Group exercise

- f) There is a small but consistent decline in demand for swimming. This mirrors a national trend.

2.15 Revenue Return

The council has invested in the provision of leisure facilities over the last 10 years in conjunction with SLM principally through the provision of health and fitness and studio facilities. This now represents 40% of total footfall and has been successful in reducing operating costs. It also contributes significantly to the Council's health and wellbeing agenda however gyms operate in a competitive environment and require regular investment if their market position is to be maintained.

2.16 Health and Participation

A key concern for the Council is to enable people to live active and healthy lives which includes those who are most vulnerable. The Council cannot provide facilities for every activity but this does not mean it should not provide any. This issue can be reconciled through the provision of indoor and outdoor multi-sport spaces which can meet a range of demand and cover their initial capital costs over a period of 7 to 10 years.

2.17 Financial Overview

The financial issues and associated risks are a key consideration. These are outlined within Essential Reference Paper C. The Council's Medium Term Financial Plan (MTFP) indicates the need to find ongoing efficiency savings in the order of £3.75 million over the next three years. This is a significant challenge particularly in the context of non-statutory services such as leisure provision.

- 2.18 The Councils indoor leisure facilities fall into two categories. Joint use provision and facilities owned outright by the council. The owners of the joint use sites are listed below.

Facility	Owner
Fanshawe Pool and Gym Ware	Chauncy School
Leventhorpe Pool and Gym Sawbridgeworth	Leventhorpe School
Ward Freman Pool Buntingford	Hertfordshire County Council (HCC)

- 2.19 Ward Freman Pool continues in the ownership of HCC because Freman College refused to accept the transfer of title when it became an academy.
- 2.20 EHC occupies the sites on the basis of a licence within the Joint Use Agreements which authorises it to manage and maintain the sites. Hartham Leisure Centre and Grange Paddocks, located in Hertford and Bishop's Stortford respectively, are owned by East Herts Council.
- 2.21 All the sites are managed through a Leisure Management Contract with Sports and Leisure Management (SLM) which expires on 31 December 2018.
- 2.22 The agreements with the schools and HCC were signed between 1975 and 1977 and are based on 60 years however the buildings have only a 30 - 40 year life expectancy. The current agreements do not come to an end until 2035 and 2037. Consequently the various parties to the agreements have currently unfunded capital liabilities for the next 20 years.
- 2.23 These concerns do not affect Grange Paddocks and Hartham Leisure Centres as these sites are not operated under a partnership agreement. Their ownership lies entirely with the East Herts Council. However, any proposed development would need to comply with planning regulations and include flood risk mitigations as both of these sites are located on flood plains.
- 2.24 The priorities of schools and Hertfordshire County Council have become increasingly focused on education and academic attainment. Consequently their commitment to invest in the joint use facilities, beyond basic maintenance, has become progressively more limited. The creation of Academies changed the financial dynamic with responsibility for the pools being transferred to the Leventhorpe and Chauncy Schools. The County Council continues to fund its share of maintenance costs at Ward Freman. The Joint Use Agreements require that all costs are split between the schools/HCC and EHC on a 60/40% basis. This was based on the proportional allocation of time between use by pupils during the school day and the community at other times. When the facilities were owned by HCC the investment appraisals were aligned with the broader aims of the County Council. The objectives of the schools are more narrowly defined and this has an impact on their willingness and ability to invest capital in the

sites. The effect of this has been to force EHC over the last 2 to 3 years to adopt a 'make do and repair' approach with little investment being made to improve the fabric of the buildings. There are items of plant which will have to be replaced soon if the sites are to remain operational.

- 2.25 The schools have indicated that their commitment to supporting the dual use facilities is conditional upon continuing government funding. Their perception is that this is at risk. It is difficult to quantify this but if school and HCC funding is withdrawn there would be an immediate shortfall of revenue funding in the order of £250k per year. The effect at each site is summarised below:

2014/15 Outturn

Pool	<u>(Surplus) / Deficit (£)</u>	(Surplus) / Subsidy per visit (£)
Fanshawe	(88,974)	(0.94p)
Leventhorpe	98,370	2.29p
Ward Freman	115,489	3.82p
Current Subsidy	£124,885	

- 2.26 The above table is a summary of the detailed analysis within **Essential Reference Paper C**. It shows that Fanshawe pool and gym is currently covering its costs, but there is a very significant deficit on the running costs at Leventhorpe and Ward Freman pool.
- 2.27 The net cost of running Leventhorpe Pool and Gym is currently just under £98,400 per year. The cost of running Ward Freman Pool is £115,500. These figures are the pure operating costs and exclude EHC's corporate overheads and capital charges.
- 2.28 The subsidy per visit figure is derived by dividing the total net cost by the total number of customer visits. This excludes school use and is therefore the amount that Council Tax Payers are paying towards each individual visit.
- 2.29 If the revenue contribution from the schools / HCC were to cease it would result in the following worst case scenario position:

Projected Position based on 2014-15 outturn

Pool	<u>(Surplus) / Deficit (£)</u>	(Surplus) / Subsidy per visit (£)
Fanshawe	(8,690)	(0.09)
Leventhorpe	181,207	4.22
Ward Freman	207,478	6.87
Potential Subsidy	379,995	
<i>Potential additional Cost</i>	<u>£255,110*</u>	

* The above analysis is intended to show direct operating costs attributable to the operation of the facilities. It therefore does not include capital charges and support service costs.

2.30 If the Joint Use sites are to remain viable it will be very important that the Council maintains a good working relationship with the schools. The facilities remain in their ownership and they will be key stakeholders in developing solutions.

2.31 The same risks do not apply to Grange Paddocks and Hartham. The principal risk at these sites is a progressive divergence between growing customer demand and existing provision. In addition the Council needs to find a way to respond to the growth in population and demographic changes taking place locally.

2.32 The financial overview of the two sites owned by the council is as follows:

Pool	<u>(Surplus) / Deficit (£)</u>	(Surplus) / Subsidy per visit (£)
Grange Paddocks	(39,829)	(0.14)
Hartham	(20,109)	(0.07)

2.33 To address these risks it will be necessary to develop a sustainable business case for each site based on a sound legal framework.

2.34 **Strategic Options**

The Task and Finish Group (T&FG) has considered four strategic options based on the following criteria:

- a) Health and Wellbeing Objectives
- b) The Council's Medium Term Financial Plan
- c) Reputational and Financial Risk
- d) Customer demand and leisure trends
- e) Current and anticipated demographic changes

2.35 Option 1 - No Change

This option is presented primarily to outline the likely scenario if the Council takes no action. It represents a baseline against which other options may be considered.

- 2.36 The 'No Change' option does not address the difficulties associated with the lack of capital investment particularly at the Joint Use facilities. Furthermore the risk that school revenue funding may be cut or reduced at short notice cannot be addressed through this option.
- 2.37 The best case scenario is that there will be no change to government funding for school agreements. This would cover day to day management costs but would not address the fundamental problem of refurbishment and replacement of plant. EHC has been delaying plant replacement.
- 2.38 The worst case scenario is that government funding is withdrawn from the joint use pools leading to an immediate shortfall in the revenue funding outlined above. EHC would be faced with some difficult choices at short notice. Continued operation would result in a significant increase in costs to EHC at a time when the Council's budgets anticipate an overall reduction.
- 2.39 The best case scenario would lead to the same conclusion but it would be played out over a longer timeframe as the council progressively struggled to maintain the facilities without the necessary capital investment.

Option 2 - Limited Change

- 2.40 This option envisages that the Council would invest in the refurbishment of changing rooms, upgrading of the pools and investment in pool plant at Joint Use Sites. In addition the new leisure contract would permit incoming contractors to invest in gym facilities.

- 2.41 The assumption behind this option is that the Council would accept that capital funding will not be forthcoming from the schools and HCC and EHC determines that it will make up the difference.
- 2.42 This option would address a range of customer concerns. It would also enable the council to invest in renewing plant and other 'invest to save projects.' This could include energy management projects or the development of a business case for improved gym facilities.
- 2.43 This option would be conditional upon a lease being granted to replace the existing licence.
- 2.44 This option would be attractive from the Health and Wellbeing perspective. It would be popular with customers and the local community.
- 2.45 The major weakness with this approach is that If the schools subsequently withdrew or reduced their revenue funding for the reasons outlined above the council would find itself in a very difficult position. The decision matrix for EHC becomes problematic because the Council would need to take into consideration the capital investment that it had made previously in addition to the revenue implications.
- 2.46 In terms of financial and reputational risk this is probably the least favourable option.
- 2.47 **Option 3 - Joint Use Rationalisation**
This option is based on reducing financial exposure and risks outlined above. There are two sub options:
a) Convert the swimming pools to gym or studio space.
b) Facility closure.
- 2.48 **Conversion to Alternative Use**
The Council could seek to negotiate converting the swimming pool of at least one site to an alternative leisure use. This could include a gym with an associated studio space. There would be other options such as a space for gymnastics, judo or other martial arts.

- 2.49 The advantage of this approach is that it is more likely to be financially sustainable and would support the Council's Health and Wellbeing objective. There are significant costs attached to the operation of swimming pools which are not present in health and fitness facilities.
- 2.50 There are disadvantages. The opportunity to participate in swimming is valued locally and this would be viewed negatively. There would be an immediate problem in terms of supply and demand with schools and clubs being forced to look for alternative places. Some casual swimmers would use other facilities but inevitably some would give up swimming. Swimming is more popular with older people so the impact on this group would be greater.
- 2.51 Facility Closure
The Task and Finish Group is very anxious to avoid this scenario if possible.
- 2.52 The advantages are that the council would reduce its financial exposure and risk. It would also improve the viability of other nearby sites as some people would relocate. However, it may also lead to exported demand to neighbouring districts.
- 2.53 The financial performance of Fanshawe Pool and Gym is good so there is no threat to this site. However, the same is not true of Leventhorpe or Ward Freman which make significant losses.
- 2.54 Inevitably there would be a loss of opportunity for people to participate locally. There would be reputational risk as this action would be contrary to the Council's stated objectives and the council's key partners in delivering health programmes would be concerned. For example the Council was recently successful in obtaining funding from Sport England to improve access to sporting opportunities, including swimming.
- 2.55 The mechanism for closure would be for the Council to give notice that it intended to withdraw from a Joint Use Agreement. Theoretically the schools could continue to operate the facilities without EHC support but this is highly unlikely. It would be necessary to work with schools to ensure that the facilities were closed in a manner which left them safe.

2.56 The supply and demand issues would be the same as those indicated above with difficulties encountered in accommodating schools and clubs at alternative sites. Casual swimming could probably be absorbed.

2.57 **Option 4 - Supply and Demand Management**

2.58 This option is based on maintaining a balance between supply and demand. It envisages that the Council makes key strategic investments in capacity at the sites not subject to joint use agreements while at the same time developing alternative management options at the Joint Use sites. This is the preferred option of the Task and Finish Group.

2.59 The Council would arrive at a point where significant investments had been made at the Bishop's Stortford and Hertford leisure facilities while the options for the Joint Use Sites had been fully explored.

2.60 The options at each Joint Use site are likely to differ significantly but could include:

- a) Transfer of management to a community based organisation with or without some form of financial support from EHC. The Council would seek to obtain the continued funding from local schools. However in all circumstances a key requirement would be a long term lease to replace the current licence.
- b) Combined management of Council and school leisure facilities as one operation, delivering benefits to both parties in terms of economies of scale. This would be subject to agreement with schools.
- c) EHC retaining management control of the sites and the development of a business case to improve the financial performance at each site. The scope for this may be limited owing to the physical constraints at some of the sites and the demand for services from the local community

2.61 Option 4 would enable the Council to address issues to do with anticipated population growth together with demographic changes and leisure trends. It would also allow time for the Council to develop alternative solutions at the Joint Use Sites. The arrangements are likely to vary according to local circumstances however the business model would need to be sustainable and

carry less risk than the current model. It would require buy in from a range of key partners and stakeholders.

- 2.62 The option of developing and improving the two wholly owned sites would complement other emerging plans particularly in Bishops Stortford in respect of population growth, town centre redevelopment opportunities and parks and open spaces initiatives.
- 2.63 In addition to developing the sites the Council would aim to let a new leisure management contract which would require contractors to deliver on the objectives outlined above.
- 2.64 A key objective in the new contract would be to ensure greater flexibility to deliver the Council's Health and Wellbeing objectives so that it can respond to new challenges as they emerge during the period of the contract. In addition the contractor will be required to engage fully with a range of partners including Clinical Commissioning Groups and the voluntary sector.
- 2.65 While the above approach will place greater demands upon contractors this would be offset by the opportunity to operate and manage updated or replaced sites with greater income potential.
- 2.66 A key part of the business case for leisure facilities would be based on a capital investment programme by the Council which would result in a lower revenue subsidy being required to support the facilities. Discussions with the incumbent contractor suggest that this is deliverable. Further work needs to be undertaken to establish the best use of capital in terms financial objectives and the achievement of other Health and Wellbeing objectives.
- 2.67 A primary objective of the Leisure Facility Strategy is to align the operation of the leisure facilities with the Health and Wellbeing Strategy. In practical terms this means supporting partnership objectives such as:
 - a) Reducing the number of people attending for hospital visits
 - b) Tackling mental health problems particularly loneliness among older people.
 - c) Enabling people to connect with weight loss programmes
 - d) Enabling GP's and other health professionals to refer people to various programmes operating within facilities through streamlined processes.
 - e) Reaching out to people in rural communities

f) Encouraging exercise in parks and open spaces through a wider range of activities.

- 2.68 A link is provided here to the Council's Health and Wellbeing Strategy.

[http://www.eastherts.gov.uk/media/24244/East-Herts-Health-and-Wellbeing-Strategy-2013-2018/PDF/3648 -
_Health_and_Well_Being_Strategy_2013-2018_for_web.pdf](http://www.eastherts.gov.uk/media/24244/East-Herts-Health-and-Wellbeing-Strategy-2013-2018/PDF/3648_-_Health_and_Well_Being_Strategy_2013-2018_for_web.pdf)

- 2.69 The above list is not comprehensive however committing to these outcomes requires firstly that the basic infrastructure is secured from a financial and legal perspective. The next step is to ensure that the Council's new Leisure Management Contract builds on this foundation by fully articulating what contractors will be required to do and be held accountable for achieving.

Proposed Direction of Travel

- 2.70 The Task and Finish Group concluded that Options 3 and 4 presented the only viable way forward. However, the group wish to emphasise that Option 4 was the preferred approach as they firmly believe this option is the one most likely to achieve the Council's objectives and desired outcomes. It provides the best opportunity to maintain and develop the current service and creates the opportunity conditions necessary to deliver the Council's Health and Wellbeing objectives. The group was mindful of the Council's Medium Term Plan financial objectives which require significant financial savings to be achieved. However, they wish to emphasise that Option 3 should be retained as a reserve position in the event that all other options have been fully explored and proved to be not viable alternatives.
- 2.71 In order to develop an outline business case based on option 4 further information is required. It is proposed that this will be obtained through the work programme outlined below.
- 2.72 The programme of work based on Option 4 would include the following key elements. While these have been listed in sequence much of the work will take place in parallel.

Work Programme

Stream 1 - Joint Use Sites

2.73 The development of outline business cases for the management and operation of the Joint Use Facilities.

- a) To negotiate with schools and HCC to replace the joint use agreements with a more secure legal framework. The outcome of these negotiations will depend upon the circumstances prevailing at each site. However, any capital investment by EHC would need to be coupled by security of tenure.
- b) To explore a range of management delivery options with schools, HCC and other key stakeholders.
- c) To develop proposals which support the Council's Health and Wellbeing objectives.
- d) To undertake a review of the current infrastructure to identify ways in which the buildings can be improved from a customer, business case and environmental perspective.
- e) To bring forward a business case for the continued operation of swimming pools or if this is not feasible, alternatives based on Option 3.

2.74 Subject to members agreeing this proposal a detailed project plan including financial implications will be developed to map the direction of travel and key milestones.

Stream 2 - Hartham and Grange Paddocks Leisure Centres

2.75 The development of an outline business case for the management and operation of the above sites would include;

- a) A programme of work including a study is undertaken in order to consider options for the upgrading or replacement of the above sites, so that they can address the challenges referred to in this report and in ERP B. This would include the provision of detailed and costed infrastructure plans.
- b) The above work would include consultation with key stakeholders such as the CCG, Customers, Management Contractors and organisations involved in the planning process.
- c) An appraisal of the infrastructure options based on:
 - I. Capital costs
 - II. Revenue impact

- III. Contract management arrangements
- IV. Contribution to Health and Wellbeing Objectives
- V. Risk assessment

2.76 The above options appraisal will take into account the Open Space and Sports Facility Assessment currently being undertaken and other plans such as the current work in respect of Bishop's Stortford Town Centre.

Stream 3 - Health and Wellbeing

2.77 The development of initiatives through the new leisure management contract which enable the operation of leisure facilities to address key issues identified within the Council Health and Wellbeing Strategy.

- a) Further work to identify models of existing best practice which can be utilised effectively within East Herts.
- b) Further engagement with health professionals to streamline processes and develop initiatives which address health inequalities.
- c) Obtaining leisure and legal advice on ways in which to include health and wellbeing initiatives within a contract to secure performance and outcomes.
- d) Engagement with partners to develop effective measures which encourage cycling, walking and extensive use of open spaces to promote healthy activity.
- e) Engagement with the leisure industry to identify ways in which outreach programmes can be developed in rural areas.

3.0 Implications/Consultations

3.1 The implications and consultations are covered within the report and within **Essential Reference Paper A**.

3.2 The Task and Finish Group felt that a further report should be provided to the Community Scrutiny Committee at its meeting in November. In addition they felt that there would be benefit in the group being retained on an ongoing basis to act as a sounding board and to monitor progress over the next 6 months. The group has developed a significant understanding of the subject matter over the last 6 months.

3.3 Conclusion

The Task and Finish Group wished to emphasise that the work programmes represent a major step forward. They are ambitious. They wish to create the opportunity conditions which encourage people to take part in physical activity regularly. However capturing imagination, commitment and enthusiasm of people requires facilities and services which are relevant to their lives. This report is about developing the foundations which enable this to happen. Maintaining momentum is now the key challenge and the Task and Finish Group is keen to see that this is maintained.

3.3 Background Papers

Minutes of the Task and Finish Groups Meetings held between January and June 2016.

Contact Member: Councillor Michael Freeman – Chairman of the Leisure task and Finish Group
michael.freeman@eastherts.gov.uk

Contact Officer: Cliff Cardoza – Head of Environmental Services and Leisure
Contact Tel No 01992 531527
cliff.cardoza@eastherts.gov.uk

Report Author: Joe Liggett – Leisure Services Development Manager
joseph.liggett@eastherts.gov.uk

APPENDIX 3:
Sport England sports halls design guidance note extract

APPENDIX 3: Sport England sports halls design guidance note extract

(Extract from Sport England Design Guidance Note on Sports Hall Design and Layouts, 2012)

Overview of numbers of courts* / levels of play for nominal hall sizes						
Sport and level of play category**	4 Court hall (34.5 x 20.0 x 7.5 m)	5 Court hall (40.6 x 21.35 x 7.5 m)	8 Court hall (40.0 x 34.5 x 8.3 m)	10 Court hall (40.6 x 42.7 x 9.0 m)	12 Court hall (60.0 x 34.5 x 9.0 m)	15 Court hall (64.05 x 40.6 x 9.0 m)
General notes:						
<ul style="list-style-type: none"> Unless noted otherwise all sizes include for team / officials zones but DO NOT include for any spectator provision. The number of courts noted for each hall size does not take into account the additional option of inclusion of 'Show Court' overlays. 						
Badminton (with 1 dividing net per 4 or 5 court module)						
International ¹	4 ²⁺³	4 ²	8 ²	8	12	12
Premier ¹	4 ²	5 ²	8 ²	10	12	15
Club ¹	4	5	8	10	12	15
Community ¹	4	5	8	10	12	15
Basketball						
International	-	-	1	1	2	2
Premier	-	-	1	1	2	2
Club	1	1	2	2	3	3
Community ⁴	1	1	2	2	3	3
Reduced court size ⁵	2	2	4	4	6	6
Cricket practice / Indoor cricket						
Community ⁶	4	4	8	8	12	12
Gymnastics						
International	-	-	-	O	P	P
Premier	P	P	1	1/2P	1/3P	1/3P
Club	P	1	1	1/2P	1/3P	1/3P
Community	1	1	2	2	3	3
Five-a-side football / Futsal						
International	-	-	P	P	1	1
Premier	P	P	1	1	3	3
Club	1	1	2	2	3	3
Community	1	1	2	2	3	3
Handball						
International	-	-	-	1	1	1
Premier	-	1	1	2	1	3
Club	-	1	1	2	1	3
Community	1	1	2	2	3	3
Indoor hockey						
International	-	-	-	1	1	1
Premier	-	P	P	1	1	1
Club	-	P	P	1	1	1
Community	1 Unihoc	1 Unihoc	1 Unihoc	2	1	2
Korfball						
International	-	-	-	-	1	1
Premier	-	-	1	1	1	2
Club	-	-	1	1	1	2
Community	1	1	2	2	3	3
Netball						
International ^{7/8}	0	0	1	1	1	1
Premier	0	1 ⁹	1	2 ⁹	1	3 ¹⁰
Club	1 ¹¹	1 ⁹	2 ¹⁰	2 ⁹	3 ¹¹	3 ¹⁰
Community	1	1	2	2	3	3
Sports hall athletics						
International	-	-	-	P	1P	1P
Premier	P	P	2P	2P	3P	3P
Club	P	P	2P	2P	3P	3P
Community	P	P	2P	2P	3P	3P
Volleyball						
International	0	0	1	1	2	2
Premier	1	1	2	2	3	3
Club	1	1	2	2	3	3
Community ⁴	1	1	2	2	3	3
Training courts ⁴	2P	2P	4P	4P	6P	6P

* Indicative court numbers are an update of the previous revision and should be checked against the space requirements for the individual sports to be accommodated.



** See Appendix 4 of 'Developing the Right Sports Hall' for guidance on the level of play category for each sport.




*** P = Below space standard for competition play recommended by the governing body, but suitable for practice and training.

APPENDIX 4:
Village and community halls summary




EAST HERTS DISTRICT COUNCIL - COMMUNITY AND ANCILLARY HALLS ASSESSMENT




1) *Community and ancillary halls:*



<i>Facility</i>	<i>Address</i>	<i>Description</i>	<i>Photo</i>
Albury Village Hall	The Bourne, Albury, Ware SG11 2JD	Built in 2001. There is a bar opening onto the main hall area (315sq.m) and the high ceiling makes it ideal for sports such as badminton.	
Allen's Green Village Hall	Slough Road, Allen's Green CM21 0LR	Small hall (78sq.m) with limited capacity for sport and physical activity.	No image available
Anstey Village Hall	Anstey, Nr Buntingford SG9 0BY	Built in 1981. 200sq.m hall accommodates pilates, table tennis and yoga.	




<i>Facility</i>	<i>Address</i>	<i>Description</i>	<i>Photo</i>
Bayford Memorial Hall	12, Ashendene Road, Bayford SG13 8PX	Small hall (241sq.m) with low ceiling and limited capacity for sport and physical activity.	
Ardeley Village Hall	The Green, Ardeley SG2 7AQ	Built in 1919. Small hall (142sq.m) with limited capacity for sport and physical activity.	
Aston Village Hall	New Park Lane, Aston SG2 7DX	18m x 10m hall, marked for badminton but with 4m ceiling clearance.	

<i>Facility</i>	<i>Address</i>	<i>Description</i>	<i>Photo</i>
Bengeo Church Hall	Duncombe Road, Bengeo, Hertford SG14 3DA	Small hall (154sq.m) with limited capacity for sport and physical activity.	
Benington Village Hall	3, Walkern Road, Benington, SG2 7LN	18m x 8m hall, marked for badminton but with low ceiling clearance.	
Bishop's Park Community Centre	Lancaster Way, Bishop's Stortford CM23 4DA	21m x 16.5m. Accommodates tennis, karate, pilates and fitness.	




<i>Facility</i>	<i>Address</i>	<i>Description</i>	<i>Photo</i>
Bramfield Village Hall	Bury Lane, Bramfield, Hertford SG14 2QL	Small hall (267sq.m) with limited capacity for sport and physical activity.	
Braughing Community Centre	Green Lane, Braughing SG11 2QN	Hall is 18m x 10m but with limited ceiling height. Accommodates carpet bowls, yoga and pilates. Changing facilities with showers are available.	
Brent Pelham Village Hall	Brent Pelham SG9 0AP	Small hall (112sq.m) with limited capacity for sport and physical activity.	No image available
Burnham Green Village Hall	14, Orchard Road, Burnham Green AL6 0HW	Small hall (66sq.m) with limited capacity for sport and physical activity.	


<i>Facility</i>	<i>Address</i>	<i>Description</i>	<i>Photo</i>
Colliers End Village Hall	Ermine Street, Colliers End SG11 1EH	Small hall (89sq.m) with limited capacity for sport and physical activity.	
Cottered Village Hall	Baldock Road, Cottered SG9 9QW	Built in 2001. Large hall (445sq.m) accommodates badminton (with permanent court markings), archery, pilates, dance, Zumba and carpet bowls.	
Datchworth Village Hall	52, Datchworth Green, Datchworth SG3 6TL	Built in 1972. Main hall is marked for badminton but with low ceiling clearance. Used for badminton, pilates, tai-chi, roller skating and keep fit. Also a smaller hall.	




<i>Facility</i>	<i>Address</i>	<i>Description</i>	<i>Photo</i>
Eastwick and Gilston Village Hall	Pye Corner, Gilston CM20 2RJ	Small hall (138sq.m) with low ceiling. Accommodates table tennis on two evenings per week.	No image available
Fanshaws Room	Brickendon Green SG13 8PG	Small hall in a converted barn. Limited capacity for sport and physical activity.	
Furneux Pelham Village Hall	Barley Croft End, Furneux Pelham SG9 0LJ	Small hall (176sq.m). Accommodates keep fit, yoga and dance.	No image available
Great Amwell Parish Hall	Hillside Lane, Great Amwell SG12 9SH	Small hall (111sq.m). Accommodates carpet bowls.	
Great Hornead Village Hall	Great Hornead SG9 0NR	Recently rebuilt (2016). Small hall (165sq.m) with limited sport and exercise usage.	




<i>Facility</i>	<i>Address</i>	<i>Description</i>	<i>Photo</i>
Green Tye Mission Hall	Green Tye SG10 6JP	Small hall (105sq.m) with limited capacity for sport and physical activity.	
Havers Community Centre	Waytemore Road, Bishop's Stortford CM23 3GR	21m x 16.5m hall with limited ceiling height. Accommodates yoga, pilates and fitness.	
Hertford Heath Village Hall	121, London Road, Hertford Heath SG13 7RH	Main hall is marked for badminton but with low ceiling clearance. Used for badminton, Zumba, carpet bowls and keep fit.	




<i>Facility</i>	<i>Address</i>	<i>Description</i>	<i>Photo</i>
High Cross Village Hall	North Drive, High Cross SG11 1AN	Small hall (12.8m x 7.3m) with limited sport and exercise usage.	
High Wych Village Hall	High Wych, Sawbridgeworth CM21 0HX	Main hall 11m x 10m. Used for karate, tai-chi, Scottish dancing, yoga and pilates.	
Hornsmill Community Centre	115, Cecil Road, Hertford SG13 8HS	Main hall 13m x 7.8m x 3m with sprung floor. Used for pilates, line dancing, karate, yoga and aerobics.	




<i>Facility</i>	<i>Address</i>	<i>Description</i>	<i>Photo</i>
Hunsdon Village Hall	45, High Street, Hunsdon SG12 8NU	Marked for badminton but with no court run-offs and low ceiling clearance. Accommodates badminton, keep fit, yoga and carpet bowls.	
Little Berkhamsted Village Hall	Church Road, Little Berkhamsted SG13 8LY	Small hall (114sq.m). Accommodates Pilates and circuit training.	No image available
Little Hadham Village Hall	The Ford, Little Hadham SG11 2BS	20m x 12m with low ceiling clearance. Accommodates badminton, carpet bowls and keep fit.	
Little Munden Memorial Hall (Dane End Village Hall)	Munden Road, Dane End SG12 0NL	Marked for badminton but with low ceiling clearance. Used for badminton and yoga.	




<i>Facility</i>	<i>Address</i>	<i>Description</i>	<i>Photo</i>
Markwell Pavilion	Castle Grounds, Bishop's Stortford CM23 2EL	12.2m x 9.1m with low ceiling height. Accommodates karate and dance classes.	
Meesden Village Hall	The Beehive, Meesden SG9 0BH	Small hall (86sq.m) with limited sport and exercise usage.	
Much Hadham Village Hall	High Street, Much Hadham, Herts SG10 6BZ.	Recently refurbished. 18m x 11m hall marked for badminton, but limited ceiling height. Accommodates keep fit and exercise classes.	




<i>Facility</i>	<i>Address</i>	<i>Description</i>	<i>Photo</i>
Nigel Copping Community Building	Sanville Gardens, Stanstead Abbots SG12 8GA	Built in 2014. Accommodates karate, kung fu, yoga and fitness.	
Nigel Poulton Community Hall	School Lane, Watton-at-Stone SG14 3SF	Built in 1993. Main hall 18m x 10m x 6m, marked for badminton. Used for badminton, karate, Ju Jitsu, pilates, Zumba and tai chi.	
Parsonage Lane Community Hall	Parsonage Lane, Bishop's Stortford CM23 5PY	Small hall with limited ceiling height. Accommodates yoga, dance classes, Zumba, circuit training, line dancing, karate, taekwondo and pilates.	




<i>Facility</i>	<i>Address</i>	<i>Description</i>	<i>Photo</i>
Pinehurst Community Centre	Birdie Way, Hertford SG13 7XS	Small hall. Used for karate and keep fit classes.	
Sawbridgeworth Memorial Hall	The Forebury, Sawbridgeworth CM21 9BD	Main hall 21m x 9m and small hall 8m x 6m. Accommodates carpet bowls, table tennis, fitness, dance classes and line dancing.	
Sele Farm Community Centre	25 Perrett Gardens, Hertford SG14 2LW	Main hall 15.5m x 10m x 3.5m with sprung floor. Used for pilates, carpet bowls, karate, table tennis and dance classes.	

<i>Facility</i>	<i>Address</i>	<i>Description</i>	<i>Photo</i>
Seth Ward Community Centre	Luynes Rise, Buntingford SG9 9SG	Built in 1993. Main hall 18m x 10m x 6m, marked for badminton. Changing rooms for outdoor sports pitches. Accommodates karate, pilates, badminton, table tennis, circuit training and dance classes.	
St. Michael's Mead Community Centre	Turner's Crescent, Bishop's Stortford CM23 4QQ	Main hall with sprung floor. Accommodates yoga, kung fu, karate and exercise classes.	
Standon Village Hall	Hadham Road, Standon SG11 1LE	Refurbished in 2005. Main hall is 14m x 12m. Accommodates pilates, keep fit, dance and yoga.	

<i>Facility</i>	<i>Address</i>	<i>Description</i>	<i>Photo</i>
Stapleford Village Hall	High Road, Stapleford, Hertford SG14 3NW	Built in 1920. Small hall (119sq.m) with limited sport and exercise potential.	
Stocking Pelham Village Hall	Mapleside, Stocking Pelham SG9 0HX	Small hall (163sq.m) with limited sport and exercise usage.	No image available.
Tewin Village Hall	Lower Green Road, Tewin AL6 0JX	18m x 10m main hall, with 6m ceiling height. Accommodates badminton, pilates and yoga.	
Thorley Community Centre	Friedberg Avenue, Bishop's Stortford CM23 4RF	Accommodates pilates, yoga and karate.	

<i>Facility</i>	<i>Address</i>	<i>Description</i>	<i>Photo</i>
Thundridge Village Hall	Thundridge, Ware SG12 0SU	Built in 1928. 208sq.m hall with limited sport and exercise use.	
Tonwell Village Hall	10 Ware Road, Tonwell SG12 0HN	Small hall (110sq.m) with limited sport and exercise potential.	
Walkern Sports and Community Centre	High Street, Walkern SG2 7NP	Built in 1977. 25m x 15m main hall with low ceiling. Accommodate dance, yoga, Zumba and tai chi.	

<i>Facility</i>	<i>Address</i>	<i>Description</i>	<i>Photo</i>
Ware Drill Hall	Amwell End, Ware SG12 9HP	30m x 16m x 10m main hall marked with four badminton courts, but vaulted ceiling limits ceiling clearance at the court margins. Accommodates karate, gymnastics, badminton, yoga, five-a-side football, pilates and archery.	
Wareside Village Hall	Wareside SG12 7RJ	202sq.m hall with low ceiling height. Accommodates Tae-kwon-do.	
Water Lane United Reformed Church Hall	Water Lane, Bishop's Stortford CM23 2JZ	14m x 9.5m x 2.3m hall. Marked for badminton, but limited ceiling clearance. Accommodates badminton, yoga, aerobics, keep fit.	

<i>Facility</i>	<i>Address</i>	<i>Description</i>	<i>Photo</i>
Waterford Village Hall	High Road, Waterford SG14 2PR	Used for pilates, tai-chi, table tennis and Zumba.	
Westmill Village Hall	Station Hill, Westmill SG9 9LJ	Small hall (144sq.m) with limited sport and exercise potential.	
Widford Village Hall	Bell Lane, Widford SG12 8SH	Main hall 13.4m x 8.6m with low ceiling height and limited sport and exercise potential.	

APPENDIX 5: England Netball summary of sports development

LOCAL AUTHORITY MENU OF OPPORTUNITY		
Minis	Primary aged children learning to play the game	East Herts position
Inter-school H5 festival	Education based one-off High 5 tournament/ competitive festival	Provision in place
Inter-school H5 league	Education based High 5 league	Provision in place
Junior club	Junior club (not CAPS) offering 7 a-side or High 5 provision for U11's	7-a-side not High 5
CAPS Club (U11)	CAPS club with High 5 provision for U11's	No Provision
School Games H5 festival	L2 School Games High 5 tournament/ competitive festival (primary)	Provision in place
Community H5 league	Community based High Five league	No Provision
Holiday Sports Camp	Camp including High 5 netball activity for U11's not delivered by EN	7-a-side not High 5
Youth Casuals	11-19 year olds in education who want, or could be persuaded to take netball if offered at low cost and low commitment	
Education based social (secondary)	Pay and play or intra mural activity within secondary school/s. School Netball Clubs / after school clubs / lunch time socials / fitness friends social side rather than too competitive and coached	Provision in place
Education based social (FE)	Pay and play or intra mural activity within colleges and 6th forms.	No Provision
PL4S	Community club linked with Premier League football club as part of the PL4S initiative	No Provision
Community based social (11-16)	Pay and play community based activity for 11-16 year olds	No Provision
I Heart Netballers	11-19 year olds in education. Committed, regular netballers, passionate about the game and team improvement	
School Games festival	L2 School Games tournament/ competitive festival (secondary)	Provision in place
Inter-school league	Education based netball league for U19's	Provision in place
	Education based netball league for U16's	Provision in place
	Education based netball league for U14's	Provision in place
Clubs	Club with provision for U19's (training with adults) (Should be club with provision rather than CAPS with provision)	Provision in place
	Club with provision for U19's (training as a junior section)	No Provision
	Club with provision for U16's	No Provision
	Club with provision for U14's	No Provision
	Club with provision for U11's	No Provision
	Bronze, Silver or Gold CAPS accredited club	No Provision
Satellite clubs	EN Satellite club (linked with hub club)	Provision in place
Community based leagues	Community based league for U19's	No Provision
	Community based league for U16's	No Provision
	Community based league for U14's	No Provision
Returners	Women returning to the sport after a significant lifestyle transition that has taken them away from netball	
Traditional Back to Netball	Community based sessions run in the evening or at the weekend	Provision in place
Daytime Back to Netball	Community based sessions run weekdays between 9am and 5pm	No Provision
Mums and Kids	Community based with mums and their children simultaneously participating	No Provision
Back to Netball festival	One-off local tournament to introduce Back to Netballers to competition	Provision in place
Back to Netball league	League or division classed as a Back to Netball league aimed at returners to the game	Provision in place
Walking Netball	Community based sessions run in the evening or at the weekend	Provision in place
NETS	centre delivering community based Nets league servicing new participants	No Provision
Adults Casuals	Women who want, or could be persuaded to take up netball if offered at low cost, low commitment and at their convenience	
Extended Back to Netball activity	Bronze podium finish Back to Netball activity that is pay and play	No Provision
Netball Now	Ongoing, non-committal match play that is not part of a formal league structure	pay and play session not endorsed by EN
Workplace activity	activity run specifically targetted at workplaces	No Provision
Hooked On Netball	Committed, regular netballers (likely to be EN members) willing to invest in the game and their teams improvement. Netball is part of who they are!	
Affiliated Club (Senior)	A minimum of one adult club that trains and participates in ongoing competition	Provision in place
Local league - affiliated	Ongoing voluntary run league based competition	Provision in place
Local league - non-affiliated	Ongoing voluntary run league based competition	Provision in place
Local league - commercial	EN run I heart Nertball league	No Provision
	Ongoing commercially run league	No Provision
Local Tournaments/Festivals	Annually at least one tournament or competitive festival	No Provision
Camps/ player workshops	Annually at least one off player workshops or camps for adult players- county	No Provision
NETs	centre delivering community based Nets league serviceing existing netballers	No Provision

APPENDIX 6: Netball clubs and audit

Club Name	Venue Name	Adequate Facilities	Team Changing Rooms	Official Changing Rooms	Disabled Access	Parking	Condition	Ease of Booking	Court Name	Court Type	Court Surface	Court Condition	Booking Lead Time	Cost	Spectator Seating	Flood Light Class	Training Venue	Competition Venue
Issi Herts	Allenburys Sports and Social Club	YES	0	0			Good		Indoor sports hall	Indoor		Good				No	Yes	No
Richmond	Birchwood High School	No	0	0	Yes	Yes	Average		Birchwood High School	Outdoor	Tarmac	Average	1 Year		Standing	No	No	Yes
Corkers	Birchwood High School	No	0	0	Yes	Yes	Average	Average	no 1	Outdoor	Tarmac	Average	6 Months	40	None	No	No	Yes
Mystix	Birchwood High School	YES	2	0			Average		1	Outdoor	Concrete	Average	1 Year	5	None	No	Yes	No
Mystix	Birchwood High School	YES	2	0			Average		2	Outdoor	Concrete	Average	1 Year	5	None	No	Yes	No
Mystix	Birchwood High School	YES	2	0			Average		3	Outdoor	Concrete	Average	1 Year	5	None	No	No	Yes
Pink Ladies	Birchwood High School	YES	2	1	Yes	Yes	Very Good	Very Easy	1	Outdoor	Tarmac	Good	1 Week	20	None	No	No	Yes
Pink Ladies	Birchwood High School	YES	2	1	Yes	Yes	Very Good	Very Easy	1	Outdoor	Tarmac	Good	1 Week	20	None	No	Yes	No
Saffron Walden	Birchwood High School	YES	3	0	Yes	Yes	Good	Average	Birchwood	Outdoor	Concrete	Average					No	Yes
Swan Netball Club	Birchwood High School	No	1	1	Yes	Yes	Average	Average	Court 1	Outdoor	Concrete	Average	1 Year	0	None	No	No	Yes
Swan Netball Club	Birchwood High School	No	1	1	Yes	Yes	Average	Average	Court 2	Outdoor	Concrete	Average	1 Year	0	None	No	No	Yes
Swan Netball Club	Birchwood High School	No	1	1	Yes	Yes	Average	Average	Court 3	Outdoor	Concrete	Average	1 Year	0	None	No	No	Yes
Swan Netball Club	Birchwood High School	No	1	1	Yes	Yes	Average	Average	Court 4	Outdoor	Concrete	Average	1 Year	0	None	No	No	Yes
Hatfield Broad Oak Ladies	Birchwood High School	YES	0	0	Yes	Yes	Average		Birchwood	Outdoor	Concrete	Average					No	Yes
Hatfield Broad Oak Ladies	Birchwood High School	YES	0	0	Yes	Yes	Average		Birchwood	Outdoor	Tarmac	Average					No	Yes
Stansted Sparks	Birchwood High School	No	0	0	Yes	Yes	Poor	Easy	Birchwood	Outdoor	Unknown	Poor			None		No	Yes
Richmond	Bishops Stortford College	YES	1	0	Yes	Yes	Average	Average	Bishops Stortford College	Indoor	Sprung Wd	Good	6 Months		None	No	Yes	No
Bishops Stortford	Leventhorpe Leisure Centre	YES	1	0	Yes	Yes	Good	Very Easy	Leventhorpe Sports Hall	Indoor	Sprung Wd	Good	1 Week	55	None	No	No	Yes
Omega	Leventhorpe Leisure Centre	No	2	1	Yes	Yes	Very Good	Very Easy	1	Indoor	Sprung Wd	Very Good				No	No	Yes
Upper Clapton Blazers	Leventhorpe Leisure Centre	YES	0	2	Yes	Yes	Very Good	Easy	sports hall	Indoor	Solid Wood	Very Good			None	No	No	Yes
Stansted Sparks	Leventhorpe Leisure Centre	No	0	0	Yes	Yes	Very Good	Easy	Leventhorpe	Indoor						No	No	Yes
Stansted Sparks	Leventhorpe Leisure Centre	No	0	0	Yes	Yes	Very Good	Easy	Leventhorpe	Indoor						No	Yes	No
Saffron Hawks (Herts)	The Bishops Stortford High School	No	0	0			Poor		Bishops Stortford	Indoor	Sprung Wd	Poor	1 Month		None	No	Yes	No
Team Colours 2	Wodson Park Leisure Centre	YES	0	0			Very Good		wodson	Outdoor	Tarmac	Very Good					No	Yes
Buntingford Netball Club	Wodson Park Leisure Centre	No	0	0			Good		1, 2 & 3	Outdoor							Yes	No
Crystal DMS	Wodson Park Leisure Centre	YES	0	0			Very Good		Wodson Park	Outdoor	Coloured S	Very Good			None	Yes	No	Yes
Crystal DMS	Wodson Park Leisure Centre	YES	0	0			Very Good		Wodson Park	Outdoor	Coloured S	Very Good			None	Yes	Yes	No
Elite	Wodson Park Leisure Centre	No	0	0			Very Good		Court 1	Outdoor							No	Yes
Elite	Wodson Park Leisure Centre	No	0	0			Very Good		Court 1	Outdoor							Yes	No
Harlequins	Wodson Park Leisure Centre	No	0	0			Good		1	Outdoor	Tarmac	Very Good					No	Yes
Harlequins	Wodson Park Leisure Centre	No	0	0			Good		1	Outdoor	Tarmac	Very Good					Yes	No
Harlequins	Wodson Park Leisure Centre	YES	1	1		Yes	Good		court 1	Outdoor	Unknown	Very Good					No	Yes
Harlequins	Wodson Park Leisure Centre	YES	1	1		Yes	Good		court 1	Outdoor	Unknown	Very Good					Yes	No
Harlequins	Wodson Park Leisure Centre	YES	1	1		Yes	Good		court 1	Outdoor	Unknown	Very Good	1 Week		None	Yes	No	Yes
Harlequins	Wodson Park Leisure Centre	YES	1	1		Yes	Good		court 1	Outdoor	Unknown	Very Good	1 Week		None	Yes	Yes	No
Ice Netball Club	Wodson Park Leisure Centre	No	0	0		Yes	Very Good	Very Easy	netball	Outdoor	Concrete	Very Good	1 Week		None	Yes	No	Yes
Ice Netball Club	Wodson Park Leisure Centre	No	0	0		Yes	Very Good	Very Easy	netball	Outdoor	Concrete	Very Good	1 Week		None	Yes	Yes	No
Oasis	Wodson Park Leisure Centre	No	0	0			Very Good		1	Outdoor	Tarmac	Good					No	Yes
Oasis	Wodson Park Leisure Centre	No	0	0			Very Good		1	Outdoor	Tarmac	Good					Yes	No
Phoenix N C	Wodson Park Leisure Centre	YES	0	0	Yes	Yes	Very Good	Easy	Netball	Outdoor	Tarmac	Good					No	Yes
Turnford NC	Wodson Park Leisure Centre	No	1	1	Yes	Yes	Very Good	Easy	Main Hall	Indoor	Unknown	Very Good	6 Months		Seating	No	No	Yes
Allenburys	Wodson Park Leisure Centre	YES	2	0	Yes	Yes	Good	Average	n/a	Outdoor	Painted Ac	Good	1 Month		Standing	No	No	Yes
Allenburys	Wodson Park Leisure Centre	YES	2	0	Yes	Yes	Good	Average	n/a	Outdoor	Painted Ac	Good	1 Month		Standing	No	Yes	No
Bluebelles	Wodson Park Leisure Centre	YES	2	2	Yes	Yes	Good	Easy	Wodson Park	Outdoor	Concrete	Good	1 Year	0	None	Yes	No	Yes
Bengeo	Wodson Park Leisure Centre	YES	1	1	Yes	Yes	Good	Easy	Wodson	Outdoor	Tarmac	Good	1 Week		None	Yes	No	Yes
Bengeo	Wodson Park Leisure Centre	YES	1	1	Yes	Yes	Good	Easy	Wodson	Outdoor	Tarmac	Good	1 Week		None	Yes	Yes	No
Issi Herts	Wodson Park Leisure Centre	YES	0	0			Good		Wodson Park - outdoor courts	Outdoor		Good					No	Yes
Neons Netball Club	Wodson Park Leisure Centre	No	0	0			Good		1	Outdoor	Tarmac	Good					No	Yes
Neons Netball Club	Wodson Park Leisure Centre	No	0	0			Good		1	Outdoor	Tarmac	Good					Yes	No
Neons Netball Club	Wodson Park Leisure Centre	No	0	0			Good		1	Outdoor	Tarmac	Good			Standing	Yes	No	Yes
Tornados	Wodson Park Leisure Centre	YES	8	2	Yes	Yes	Good	Average	Wodson Park	Outdoor	Tarmac	Good	1 Year	25	Standing	Yes	No	Yes
Wodson Park Netball Club	Wodson Park Leisure Centre	No	2	1	Yes	Yes	Very Good	Average	Court1	Outdoor	Tarmac	Very Good	1 Month	16	None	Yes	Yes	No
Wodson Park Netball Club	Wodson Park Leisure Centre	No	2	2	Yes	Yes	Very Good	Average	Court 1	Outdoor	Tarmac	Very Good	1 Week	16	None	Yes	No	Yes
Bury	Wodson Park Leisure Centre	No	0	0			Good		1, 2, 3, 4	Outdoor	Tarmac	Good	1 Month	20	None	Yes	Yes	No
Bury	Wodson Park Leisure Centre	YES	0	0		Yes	Good	Easy	1	Outdoor	Tarmac	Good	1 Month		None		No	Yes
Bury	Wodson Park Leisure Centre	YES	0	0		Yes	Good	Easy	4	Outdoor	Tarmac	Good	1 Month		None	Yes	No	Yes
Hertford Heath Rangers	Wodson Park Leisure Centre	YES	0	3	Yes	Yes	Very Good	Very Easy	Court 1, 2, 3, 4	Outdoor	Unknown	Very Good	1 Year	12.5	Standing	Yes	No	Yes
Hertford Heath Rangers	Wodson Park Leisure Centre	YES	0	3	Yes	Yes	Very Good	Very Easy	Court 1, 2, 3, 4	Outdoor	Unknown	Very Good	1 Year	12.5	Standing	Yes	Yes	No
Hertford Heath Rangers	Wodson Park Leisure Centre	YES	0	3	Yes	Yes	Very Good	Very Easy	Gym	Indoor	Sprung Wd	Very Good	1 Year	36	Seating	Yes	No	Yes

Club Name	Venue Name	Adequate Facilities	Team Changing Rooms	Official Changing Rooms	Disabled Access	Parking	Condition	Ease of Booking	Court Name	Court Type	Court Surface	Court Condition	Booking Lead Time	Cost	Spectator Seating	Flood Light Class	Training Venue	Competition Venue
Hertford Heath Rangers	Wodson Park Leisure Centre	YES	0	3	Yes	Yes	Very Good	Very Easy	Gym	Indoor	Sprung Wood	Very Good	1 Year	36	Seating	Yes	Yes	No
Hertford Panthers	Wodson Park Leisure Centre	No	0	0	Yes	Yes	Good	Average	Wodson	Indoor	Tarmac	Average	1 Year	12	Standing	Yes	No	Yes
Hertford Panthers	Wodson Park Leisure Centre	No	0	0	Yes	Yes	Good	Average	Wodson	Indoor	Tarmac	Average	1 Year	12	Standing	Yes	Yes	No
Hertford Panthers	Wodson Park Leisure Centre	No	0	0	Yes	Yes	Good	Average	wodson	Outdoor	Tarmac	Average	1 Year	12	None	Yes	No	Yes
Hertford Panthers	Wodson Park Leisure Centre	No	0	0	Yes	Yes	Good	Average	wodson	Outdoor	Tarmac	Average	1 Year	12	None	Yes	Yes	No

APPENDIX 7:
East Hertfordshire Contributions Assessment Calculator

East Herfordshire Contributions Assessment Worked Example

Enter site/development information into yellow shaded boxes (cells will validate and turn green once entered)

Planning application number

N/A

Site

Worked example

Details

Worked example

Size of dwelling	Number of dwellings proposed	Housing multiplier (number of occupants)	Number of people
All	1000	2.32	2320
TOTAL			2320

Sports Halls and Swimming Pools

Step 1

Copy population profile (%) from demographics tab into the Sports Facilities Calculator from Sport England (ignore participation increases in SFC)

<https://www.activeplacespower.com/reports/sports-facility-calculator>

Step 2

Record findings from Sports Facilities Calculator in purple shaded boxes below (cells will validate and turn green once entered)

If using local costs e.g. also including land costs for a facility, or upgrading costs for a specific facility, use orange shaded cells

Sports Halls

	Unadjusted demand: Number of badminton courts	Capital Cost (£)	Demand in number of badminton courts from development by 2033 adjusted for the authority to take into account the local participation rate	Capital cost adjusted for the authority to take into account the local participation rate (£)	Lifecycle cost: Sinking fund % per annum (£)	Lifecycle cost: Sinking fund per annum (£)	Lifecycle cost: Sinking fund for 25 years (£)	Lifecycle cost: Maintenance % per annum	Lifecycle cost: Maintenance per annum (£)	Lifecycle cost: Maintenance for 25 years (£)	Cost of meeting the demand from the development including full lifecycle costs (£)
SE costs	0.63	£ 369,388	0.68	£ 400,786	0.50%	£ 2,004	£ 50,098	1.00%	£ 4,008	£ 100,196	£ 150,295
Local costs		£ 350,000		£ 379,750	0.49%	£ 1,861	£ 46,519	0.90%	£ 3,418	£ 85,444	£ 131,963

Swimming pool space

	Unadjusted demand: amount of water space demand	Capital Cost (£)	Water space demand from development by 2033 adjusted for the authority to take into account the local participation rate	Capital cost adjusted for the authority to take into account the local participation rate (£)	Lifecycle cost: Sinking fund % per annum (£)	Lifecycle cost: Sinking fund per annum (£)	Lifecycle cost: Sinking fund for 25 years (£)	Lifecycle cost: Maintenance % per annum	Lifecycle cost: Maintenance per annum (£)	Lifecycle cost: Maintenance for 25 years (£)	Cost of meeting the demand from the development including full lifecycle costs (£)
SE costs	24.33	£ 450,059	26.69	£ 493,685	0.50%	£ 2,468	£ 61,711	1.00%	£ 4,937	£ 123,421	£ 185,132
Local costs		£ 450,000		£ 493,621	0.49%	£ 2,419	£ 60,469	0.90%	£ 4,443	£ 111,065	£ 171,533

Step 3

Other facility types calculate automatically below

Source

Fitness stations

	Capital cost per station (building and equipment)	Fitness station demand @ 7.17 stations per 1,000 population	Health & Fitness capital requirement (building and equipment)	Lifecycle cost: Sinking fund % per annum (£)	Lifecycle cost: Sinking fund per annum (£)	Lifecycle cost: Sinking fund for 25 years (£)	Lifecycle cost: Maintenance % per annum	Lifecycle cost: Maintenance per annum (£)	Lifecycle cost: Maintenance for 25 years (£)	Cost of meeting the demand from the development including full lifecycle costs (£)
SPONS + current mkt cost	£ 16,400		£ 19,680	0.50%	£ 98	£ 2,460.00	1.00%	£ 197	£ 4,920	£ 7,380
Local costs	£ 16,000	1.20	£ 19,200	0.49%	£ 94	£ 2,352.00	0.90%	£ 173	£ 4,320	£ 6,672

Studio space

	Capital cost per studio: cost per sq m	Studio space demand @ 0.13 studios per 1,000 population	Studio capital requirement at average size of 140 sq m	Lifecycle cost: Sinking fund % per annum (£)	Lifecycle cost: Sinking fund per annum (£)	Lifecycle cost: Sinking fund for 25 years (£)	Lifecycle cost: Maintenance % per annum	Lifecycle cost: Maintenance per annum (£)	Lifecycle cost: Maintenance for 25 years (£)	Cost of meeting the demand from the development including full lifecycle costs (£)
SPONS + current mkt cost	£ 1,800		£ 76,003	0.50%	£ 380	£ 9,500.40	1.00%	£ 760	£ 19,001	£ 28,501
Local costs	£ 1,750	0.30	£ 73,892	0.49%	£ 362	£ 9,051.77	0.90%	£ 665	£ 16,626	£ 25,677

East Herfordshire Contributions Assessment Worked Example

Outdoor bowls										
	Capital cost per rink including clubhouse (based on 6 rink green)	Outdoor bowls green @ 0.59 rinks per 1,000 population	Outdoor bowling green, capital requirement	Lifecycle cost: Sinking fund not required			Lifecycle cost: Maintenance % per annum	Lifecycle cost: Maintenance per annum (£)	Lifecycle cost: Maintenance for 25 years (£)	Cost of meeting the demand from the development including full lifecycle costs (£)
SE costs	£ 63,333		£ 86,690				6.30%	£ 5,461	£ 136,537	£ 136,537
Local costs	£ 60,000	1.37	£ 82,128	N/A			6.20%	£ 5,092	£ 127,298	£ 127,298

Outdoor tennis										
	Capital cost per court including clubhouse (based on 4 court site)	Outdoor tennis court demand @ 0.32 courts per 1,000 population	Capital requirement based on 4 court site, fenced, with floodlights	Lifecycle cost: Sinking fund % per annum (£)	Lifecycle cost: Sinking fund per annum (£)	Lifecycle cost: Sinking fund for 25 years (£)	Lifecycle cost: Maintenance % per annum	Lifecycle cost: Maintenance per annum (£)	Lifecycle cost: Maintenance for 25 years (£)	Cost of meeting the demand from the development including full lifecycle costs (£)
SE costs	£ 147,500		£ 109,504	1.20%	£ 1,314	£ 32,851	0.40%	£ 438	£ 10,950	£ 43,802
Local costs	£ 145,000	0.74	£ 107,648	1.19%	£ 1,281	£ 32,025	0.39%	£ 420	£ 10,496	£ 42,521

Village and community centres						
	Capital cost of centre per sq m	Village and community centres space excl ancillary and car parking per 1,000 population @ 115 sq m	Capital requirement per sq m excluding ancillary facilities and car parking	Lifecycle cost: Sinking fund not required		Cost of meeting the demand from the development including full lifecycle costs (£)
SPONS	£ 1,426		£ 380,457			
Local costs	£ 1,400	266.80	£ 373,520	N/A		

Total capital cost based on SE or similar national cost estimates	£ 1,566,806
Total capital cost based on local cost estimates	£ 1,529,759

Total lifecycle costs (25 years)	£ 551,647
Total lifecycle costs (25 years)	£ 505,665

East Hertfordshire Demographics for Sports Facilities Calculator

		2033	2033
Persons	All ages	166451	166451

		2033	2033
Males	0-4	4615	6%
	5-9	5167	6%
	10-14	5529	8%
	15-19	4865	5%
	20-24	3181	4%
	25-29	3923	5%
	30-34	4164	5%
	35-39	5181	6%
	40-44	5748	7%
	45-49	5645	7%
	50-54	5654	7%
	55-59	5081	6%
	60-64	5121	6%
	65-69	5034	6%
	70-74	4304	5%
	75-79	3345	4%
	80-84	2645	3%
	85+	2833	3%
	All ages	82037	100%

		2033	2033
Females	0-4	4369	5%
	5-9	4874	6%
	10-14	5237	7%
	15-19	4516	4%
	20-24	3143	4%
	25-29	3996	5%
	30-34	4258	5%
	35-39	5346	6%
	40-44	6029	7%
	45-49	6003	7%
	50-54	5764	7%
	55-59	5149	6%
	60-64	5304	6%
	65-69	5326	6%
	70-74	4506	5%
	75-79	3524	4%
	80-84	2958	4%
	85+	4113	5%
	All ages	84415	100%

Sports Facilities Calculator

Accessed via Sport England Active Places Power web, for which the authority will require a log-in.

<https://www.activeplacespower.com/reports/sports-facility-calculator>

Go to

Reports

Sport Facility Calculator

Guide for instructions

Application of local costs

Where a project has specific known costs, these should be used, both for new build and refurbishment

National costs information

Sport England costs information:

<https://www.sportengland.org/facilities-planning/design-and-cost-guidance/cost-guidance/>

The facility capital costs information is dated Quarter 2 2016

The lifecycle costs information is dated April 2012

SPON's costs information:

The capital costs are from Spon's Architect's and Builder's Price Book 2016

Rates of participation and provision per 1,000 population

These are derived from the East Hertfordshire Open Space and Sports Facility Assessment Technical Study